Caltrans MileMarkers

Performance Goal



Safety and Health

Provide a safe transportation system for workers and users, and promote health through active transportation anc reduced pollution in communities.

| Fatalities | 2013 | 2014 | Goal |
|---------------------------------------|------|---------------|---------------------|
| Auto Fatalities per 100 Million Miles | 0.67 | 0.71 | Less than 0.5 |
| Pedestrian Fatalities | 257 | 227* -11.7% | Reduce 10% Annually |
| Bicycle Fatalities | 30 | 16* -46.7% | Reduce 10% Annually |

| Programmed vs. Allocated Active Transportation Funds to Date | | | | |
|--|-------------|---------------------------------|-------|--|
| | Fiscal Year | % of Programmed Funds Allocated | Goal | |
| First Call for Drain sta | 2014-15 | 99% | 1000/ | |
| First Call for Projects | 2015-16 | 63% | 100% | |
| Second Call for Projects | 2016-17 | 42% | | |
| | 2017-18 | N/A | 100% | |
| | 2018-19 | N/A | | |

| Other Safety and Health Markers | Previous Reporting | Most Recent | Goal |
|---|---------------------|-------------------------------|---------------------|
| Percentage of Active Transportation Projects Awarded Within Six Months | 82.5% 2016-17, Q2 | 82% 2016-17, Q3 | 100% |
| Employee Work-Related Injuries/Illnesses per 200,000 Hours Worked # | 6.35 2016-17, Q2 | 5.76 2016-17, Q3 | 5.45 |
| Number of Injuries For Autos, Bicycles and Pedestrian Modes of Travel | 77,222 2013 | 74,490 -3.5% 2014* | Reduce 5% Annually |
| Worker Fatalities in Work Zones | 2 2016 | 0 2017 | 0 Per Calendar Year |

^{*} An average of the most recent five years of collision data up to 2014.

[‡] Includes Cal/OSHA reportable and non-reportable injuries/illnesses. Incident rate represents 12 months of data for each quarter.

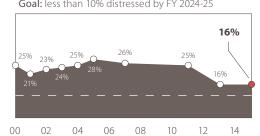


20% 10% 0%

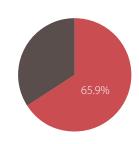
Stewardship and Efficiency





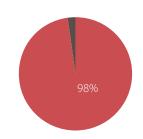


Percentage of Intelligent Transportation Systems in Working Order **



| Goal | 90% by 2020 |
|---------------|-------------|
| Oct-Dec. 2016 | 66.9% |
| JanMar. 2017 | 65.9% |

Planned Projects Delivered in Fiscal Year



| Goal | 100% |
|---------|------|
| 2014-15 | 98% |
| 2015-16 | 98% |

** This data was compiled using a measurement that is expected to be replaced by a new rating system.

| Information Technology Projects | 2016 17, Q2 | 2016 17, Q3 | Goal |
|--|-------------|-------------|------------------|
| Advantage System Analysis Uptime | 99.51% | 99.35% | 99% by 2020 |
| Network Analysis Uptime | 98.56% | 99.62% | 99.5% by 6/30/18 |
| Response to Employee IT Requests Within Two Hours | 38.2% | 38.90% | 40% by 6/30/18 |

| Annual Percentage of Research Projects With Implementable Solutions | 2015 16 (first reporting) | 2016 17 Goal | 2020 Goal |
|--|---------------------------|--------------|-----------|
| Caltrans Research | 50% | 55% | 75% |
| University Transportation Centers (UTC) Research | 20% | 24% | 40% |
| National Cooperative Research | 10% | 12% | 20% |

Caltrans Mile**Markers**

Performance Goals



Stewardship and Efficiency

Money counts. Responsibly manage California's transportation related assets

Encroachment Permits Approved or Denied Within 30 Days *

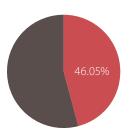
Goal 78%

| 2020 Goal | 95% |
|-------------|-----|
| 2016-17, Q2 | 78% |
| 2016-17, Q3 | 77% |

^{*} District 6 will show results of LEAN 6 Sigma Pilot Project in May, 2017.

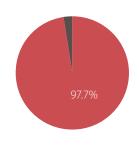
* District 6 will show results of LEAN 6 Sigma Pilot Project

Contract and Procurement Dollars Awarded to Small Businesses Annually



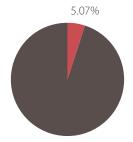
| 2020 Goal | 25% |
|-----------|--------|
| 2014-15 | 25% |
| 2015-16 | 46.05% |

Percentage of Online Single-Trip Permit Requests Handled in Less Than Two Hours



| 2016-17, Q3 | 97.7% |
|-------------|-------|
| 2016-17, Q2 | 99.8% |
| 2020 Goal | 90% |

Contract and Procurement Dollars Awarded to Disabled Veteran Business Enterprises Annually



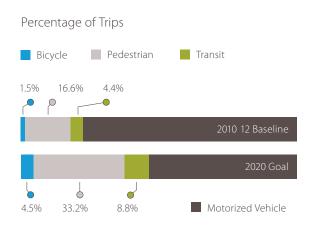
| 2020 Goal | 5% |
|-----------|-------|
| 2014-15 | 5% |
| 2015-16 | 5.07% |

| Other Stewardship and Efficiency Markers | Previous Reporting | Most Recent Reporting | Goal |
|--|------------------------|-----------------------------------|---------------|
| Federal Funds Used in Year of Availability (Annually) | 100% | 100% 2015-16 | 100% |
| Americans with Disabilities Act (ADA) Expenditures Programmed (Annually) | No Previous | \$39.8 Millon 2015-16 | \$35 Million |
| Number of Lane Miles of State Highway System Relinquished (Annually) | 0 Lane Miles 2014-15 | 52.85 Lane Miles 2015-16 | 50 Lane Miles |



Sustainability, Livability and Economy

Make long lasting, smart mobility decisions that improve the environment, support a vibrant economy, and build communities, not sprawl.



Vehicle Miles Traveled Per Capita, Statewide Average

| Goal | By 2020, 15% lower than 2010 baseline |
|------------------|--|
| 2010 Baseline | 8,779 |
| 2014 | 8,639 -1.6% |

Greenhouse Gas Emissions from Caltrans Operations (in metric tons)

| | Baseline | 217,485 129,168 -40.6% | |
|---|--------------|------------------------------------|--|
| , | Goal 2010 | than 2010 baseline | |
| | Coal | By 2020, 15% lower | |



System Performance

Utilize leadership, collaboration and strategic partnerships to develop an integrated transportation system that provides reliable and accessible mobility for travelers.

| Complete Streets Implementation | Previous Reporting | Most Recent Reporting | Goal |
|---|-------------------------|-----------------------|---------------|
| Percentage of Projects That Include Complete Streets Features | 33% 2015 (Baseline) | 27% 2016 | 68% by 2020 |
| Number of Complete Streets Features on State Highway System | 1,264 2015 (Baseline) | 1,543 2016 | 1,613 by 2020 |
| Percentage of Fully Implemented High-Focus Action Items From Action Plan 2.0 | 36% 2015 (Baseline) | 50% 2016 | 100% by 2018 |

| Other System Performance Markers | Previous Reporting | Most Recent Reporting | 2020 Goal |
|---|--------------------|------------------------|-----------|
| Accurate Reporting of Traveler Information (Travel Times, Construction Activity, Incidents, and Adverse Weather) | 93.7% 2014-15 | 94.0% 2015-16 | 85% |
| Provide Real-Time Multimodal System Information Available to the Public (Number of Corridors) | 3 2016-17, Q2 | 3 2016-17, Q3 | 50% |
| Completed Corridor Implementation Plans | 3 2016-17, Q2 | 4 2016-17, Q3 | 3 |
| Number of Corridors With Integrated Corridor Management Implementation | 2 2016-17, Q2 | 2 2016-17, Q3 | 5 |

Caltrans MileMarkers

Performance Goals

U Unreliable



R Reliable

System Performance

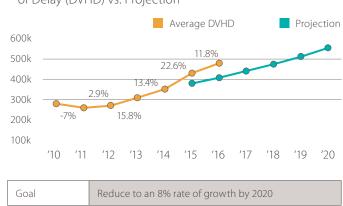
Travel Time Reliability

| | Baseline | 2016 17 (Q2) | 2016 17 (Q3) | 2020 Goal |
|------------|----------|-----------------|-----------------|-----------|
| Highway 57 | U | U | M | |
| | | _ | | |

M Moderately Reliable

| | | aseiiiie | (Q2) | (Q3) | 2020 G0ai |
|---------|----|----------|------|------|--|
| Highway | 57 | U | U | M | One-tier improvement from baseline |
| I-110 | | M | R | R | |
| 1-80 | | U | М | U | |
| I-210 | | M | М | М | |





| Average All Stations On Time Performance for Intercity Rail | 2016 17, Q2 | 2016 17, Q3 | Goal |
|--|----------------------|----------------------|----------|
| Capitol Corridor | 93.2% | 88.9% | 90% |
| Pacific Surfliner | 85.9% | 70.5% | 90% |
| San Joaquin | 83.9% | 66.4% | 90% |
| End Station On Time Performance | | | |
| for Intercity Rail | 2016 17, Q2 | 2016 17, Q3 | Goal |
| Capitol Corridor | 2016 17, Q2 90.0% | 2016 17, Q3 92.3% | Goal 90% |
| | | , - | |

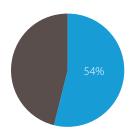
| Daily Vehicle Hours of Delay (Top Four Integrated Corridors) | 2016 17, Q2 (Year Over Year) | 2016 17, Q3 (Year Over Year) | Goal |
|---|------------------------------|------------------------------|--------------------------------|
| Highway 57 | -20.50% | -13.81% | Less Than 6% Increase Annually |
| I-110 | 1.65% | -1.66% | Less Than 6% Increase Annually |
| 1-80 | 8.57% | 3.74% | Less Than 6% Increase Annually |
| I-210 | 10.23% | 14.23% | Less Than 6% Increase Annually |



Organizational Excellence

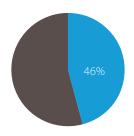
Be a national leader in delivering quality service through excellent employee performance, public communication and accountability.

Stakeholders Who Gave Positive Feedback About the *Mile Marker* in Annual Survey



| Goal | 5% annual improvement from 2015 baseline |
|------|---|
| 2015 | External 43%, Internal 37% |
| 2016 | External: 54% Internal: 49% |

Stakeholders Who Feel That Department Communication, Professionalism, and Service Levels Have Improved



| Goal | 5% annual improvement from 2015 baseline |
|------|--|
| 2015 | External 36% Internal 32% |
| 2016 | External: 46% Internal 37% |

| | 1 | ı | |
|--|-------------------|--------------------------|---|
| Other Organizational Excellence Markers | 2015 | 2016 | Goal |
| Employees Who Indicate That They Work in a Positive Environment | 50% | 57% | 5% annual increase |
| Abusive Conduct Prevention Trainings Provided Per Year | 37% | 81% | 100% every 2 years |
| Caltrans Employees Who Agree That Employees Are Encouraged to Try New Ideas | 40% | 47% | 75% 2016 goal, then achieve and maintain through 2020 |
| External Survey Respondents Who Said Caltrans Doing a Good or Excellent Job in Meeting Their Needs | 40% | 61% | 75% |
| Caltrans Employees Who Rate Caltrans Management as Open and Honest in Communications | 44% | 51% | 5% annual increase |
| Mile Marker Publications Produced on Quarterly Schedule | 4 | 4 | 4 |
| Positive Responses to Ethics Questions on Employee Survey | 79% | 81% | 5% annual increase |
| Increase in the Number of Partners Who Agree or Strongly Agree That Caltrans is a Collaborative Partner | 40% | 50% | 75% 2016 goal, then maintain or improve through 2020 |
| Increase in Employees Serving on Research and Policy Committees to Further National Engagement | 38 | 44 | 7% increase for 2016, then maintain or improve through 2020 |
| Documented LEAN 6 Sigma Process Improvements (Cumulative) | 19 | 36 | 30 internal improvements by 2016 with 15 each subsequent year |
| Number of Caltrans Employees Trained as LEAN 6 Sigma Green Belts | 13 | 14 | Train 10 yearly |
| Eligible Employees Who Have Completed Leadership and Development Training Programs, per Fiscal Year | 53% 2016-17, Q2 | 54% 2016-17, Q3 | 85% by 2015 with a 2.5% annual increase to 90% in 2017 |